

Slide 1 Introduction

Problem Disbursements

Status as of April 2001

Donna M. Wolfe

(216) 522-5960

DSN 580-5960

donna.wolfe@dfas.mil

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Your Financial Partner @ Work

Slide 2 Unmatched Disbursements (UMDs)

- The accountable station can't match the disbursement to the corresponding obligation in the accounting records.
- Results from inability to systemically communicate between entitlement and accounting systems.
- Great progress! October 1995 balance was \$6.8 billion (absolute). September 1998, decreased to \$3.1 billion. April 2001, balance \$1.1 billion.

Slide 3 Negative Unliquidated Obligations (NULOs)

- The recorded disbursement exceeds the recorded obligation.
- Payments are matched to a detail obligation but total payments exceed amount of obligation.
- Great progress! October 1995 balance was \$3.3 billion net/absolute). September 1998, decreased to \$1.6 billion. April 2001, balance \$657 million.

Slide 4 Intransits

- A disbursement that DOD reported to Treasury but either hasn't been received or hasn't been processed.
- Continuing efforts to reengineer accounting & disbursing systems to allow for quicker recording of transactions and more accurate status of funds.
- Great progress! October 1995 balance was \$9.2 billion (absolute). September 1998, decreased to \$4.6 billion. April 2001, balance \$1.5 billion.

Slide 5 UMDs, NULOs & Intransits, By Absolute in Billions of Dollars
Trend Analysis - All Ages

The table below has been split to allow it to fit on the page. It consists of one table of 10 columns and one table of 4 columns. Each table has 2 rows. The top row lists month and year and the second row lists absolute in billions of dollars.

Total Absolute in Billions of Dollars decreased by \$16.1 billion October 1995 to April 2001.

October 1995	September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000	December 2000
19.3	9.3	4.7	5.2	4.6	3.655	3.447	2.95	2.99	3.02

January 2001	February 2001	March 2001	April 2001
3.08	3.04	3.371	3.204

Slide 6 UMDs, NULOs & Intransits, By Transactions
Trend Analysis - All Ages

The table below has been split to allow it to fit on the page. It consists of one table of 9 columns and one table of 5 columns. Each table has 2 rows. The top row lists month and year and the second row lists number of transactions.

Transactions decreased by 997,164 from October 1995 to April 2001

October 1995	September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000
1,195,000	579,250	319,851	385,410	323,995	301,071	168,410	202,419	212,808

December 2000	January 2001	February 2001	March 2001	April 2001
210,148	212,405	199,444	214,367	197,836

Slide 7 UMDs, NULOs & Intransits, By Category

The table below has been split to allow it to fit on the page. It consists of one table of 9 columns and one table of 6 columns. Each table has 4 rows. The top row lists month and year and the second row lists absolute in billions of dollars for UMB, the third row lists absolute in billions of dollars for NULO, the fourth row lists absolute in billions of dollars for intransit.

	September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000
UMD	3.1	1.3	1.7	1.48	1.306	0.874	1.026	1.133
NULO	1.6	1.1	1.1	1.1	0.924	0.718	0.72	0.725
INTRANSIT	4.6	2.2	2.4	2	1.425	1.855	1.204	1.135

	December 2000	January 2001	February 2001	March 2001	April 2001
UMD	1.161	1.185	1.147	1.092	1.074
NULO	0.715	0.707	0.708	0.712	0.657
INTRANSIT	1.144	1.191	1.186	1.567	1.473

Slide 8 UMDs, By Age

The table below has 9 columns and 6 rows. The top row lists month and year and the second row lists absolute in billions of dollars for 0 to 30 years, the third row lists absolute in billions of dollars for 31 to 60 years, the fourth row lists absolute in billions of dollars for 61 to 120 years, the fifth row lists absolute in billions of dollars for 121 to 180 years, and the sixth row lists absolute in billions of dollars for more than 180 years.

	September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000
0-30	0.818	0.267	0.404	0.246	0.412	0.232	0.325	0.361
31-60	0.246	0.085	0.197	0.123	0.121	0.085	0.111	0.131
61-120	0.34	0.131	0.244	0.267	0.147	0.111	0.114	0.149
121-180	0.208	0.1	0.104	0.148	0.061	0.059	0.059	0.071
> 180	1.488	0.727	0.753	0.696	0.565	0.387	0.417	0.421

	December 2000	January 2001	February 2001	March 2001	April 2001
0-30	0.282	0.295	0.228	0.251	0.243
31-60	0.188	0.145	0.102	0.097	0.115
61-120	0.185	0.202	0.241	0.115	0.136
121-180	0.072	0.093	0.103	0.178	0.138
> 180	0.434	0.45	0.473	0.451	0.442

Slide 9 NULOs, By Age

The table below has been split to allow it to fit on the page. It consists of one table of 10 columns and one table of 6 columns. Each table has 6 rows. The top row lists month and year and the second row lists absolute/net in billions of dollars for 0 to 30 years, the third row lists absolute/net in billions of dollars for 31 to 60 years, the fourth row lists absolute/net in billions of dollars for 61 to 120 years, the fifth row lists absolute/net in billions of dollars for 121 to 180 years, and the sixth row lists absolute/net in billions of dollars for more than 180 years.

	September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000	December 2000
0-30	0.091	0.022	0.078	0.067	0.03	0.034	0.021	0.026	0.021
31-60	0.06	0.016	0.035	0.021	0.012	0.009	0.022	0.01	0.017
61-120	0.051	0.027	0.03	0.023	0.034	0.008	0.012	0.026	0.015
121-180	0.044	0.025	0.018	0.036	0.01	0.018	0.018	0.012	0.007
> 180	1.353	1.048	0.985	0.957	0.838	0.649	0.647	0.651	0.655

	January 2001	February 2001	March 2001	April 2001	May 2001
0-30	0.034	0.023	0.043	0.026	0.026
31-60	0.012	0.023	0.008	0.008	0.008
61-120	0.016	0.017	0.021	0.014	0.014
121-180	0.011	0.062	0.064	0.065	0.065
> 180	0.634	0.583	0.576	0.544	0.027

Slide 10 UMD Inflow (0-30 days), By Absolute Millions of Dollars

The table below has been split to allow it to fit on the page. It consists of one table of 12 columns and one table of 10 columns. Each table has 3 rows. The top row lists month and year and the second row lists absolute in millions of dollars for WCF, the third row lists absolute in millions of dollars for GF.

	September 1998	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000	May 2000	June 2000	July 2000
WCF	208	122	130	216	129	170	140	192	174	227	216
GF	610	177	213	188	180	116	106	92	83	185	136

	August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001	March 2001	April 2001
WCF	149	139	165	175	122	200	150	153	146
GF	107	93	160	186	160	95	78	98	97

Slide 11 UMD Inflow, By Transactions

The table below has been split to allow it to fit on the page. It consists of one table of 11 columns and one table of 10 columns. Each table has 3 rows. The top row lists month and year and the second row lists number of transactions for WCF, the third row lists number of transactions for GF.

	September 1998	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000	May 2000	June 2000
WCF	21,383	15,400	20,072	33,500	19,500	21,000	19,900	27,500	29,300	34,700
GF	65,361	34,200	48,058	37,600	36,700	29,700	29,300	29,200	27,400	36,000

July 2000	August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001	March 2001	April 2001
25,000	19,300	16,900	27,800	24,400	24,000	24,500	22,300	30,279	18,199
26,900	25,400	21,700	31,100	29,600	25,400	27,400	15,900	24,438	23,417

Slide 12 NULO Inflow (0-30 days), By Absolute Net in Millions of Dollars

The table below has been split to allow it to fit on the page. It consists of one table of 11 columns and one table of 9 columns. Each table has 2 rows. The top row lists month and year and the second row lists absolute/net in millions of dollars for NULO.

September 1998	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000	May 2000	June 2000	July 2000
91	36	30	78	60	90	67	29	21	30	21

August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001	March 2001	April 2001
34	34	21	26	21	34	23	43	26

Slide 13 NULO Inflow, By Transactions

The table below has been split to allow it to fit on the page. It consists of one table of 10 columns and one table of 10 columns. Each table has 2 rows. The top row lists month and year and the second row lists number of transactions for NULO.

September 1998	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000	May 2000	June 2000
690	715	474	839	1,028	1,346	1,515	400	500	500

July 2000	August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001	March 2001	April 2001
400	700	600	317	348	282	514	484	345	280

Slide 14 UMDs, By Major Systems

The table below has 12 columns and 2 rows. The top row lists major systems and the second row lists absolute in millions of dollars for April 2001.

STARS-FL	STARS-HCM	DIFMS	PWCMIS	MSC-FMS	NIFMAS	MFCS	NOMIS	DWAS	RIMS	SYMIS	FIS
315	245	195	121	61	58	37	30	13	3	2	1

Slide 15 STARS-FL UMDs, By Major Command

The table below has been split to allow it to fit on the page. It consists of one table of 10 columns and one table of 3 columns. Each table has 2 rows. The top row lists major commands and the second row lists absolute dollars for April 2001.

NAVFAC	PACFLT	LANFLT	BUMED	CNO	NAVRES	NAVAIR	SPECWAR	NAVEUR	AAUSN
165,757	48,028	46,732	18,034	7,678	4,935	4,049	3,902	3,672	2,312

BUPERS	ONI	NAVSUP
2,266	1,779	1,627

Slide 16 UMDs, By General Fund

The table below has been split to allow it to fit on the page. It consists of one table of 9 columns and one table of 4 columns. Each table has 2 rows. The top row lists month and year and the second row lists UMDs general fund in absolute dollars.

GF UMDS decreased by \$1.58 billion September 1998 to April 2001.

September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000	December 2000
2155	842	989	800	600	498	594	600	733

January 2001	February 2001	March 2001	April 2001
655	582	595	570

Slide 17 UMDs, By Working Capital Fund

The table below has been split to allow it to fit on the page. It consists of one table of 9 columns and one table of 4 columns. Each table has 2 rows. The top row lists month and year and the second row lists working capital fund in absolute dollars.

WCF UMDS decreased by \$441 million September 1998 to April 2001

September 1998	September 1999	December 1999	March 2000	June 2000	September 2000	October 2000	November 2000	December 2000
945	468	713	700	700	376	432	500	428

January 2001	February 2001	March 2001	April 2001
530	565	497	504

Slide 18 UMDs, By Major Command

The table below has 9 columns and 3 rows. The top row lists major command the second row lists UMDs absolute dollars for September 2000, the third row lists UMDs absolute dollars for April 2001.

	NAVFAC	NAVAIR	NAVSEA	SPAWAR	MSC	PACFLT	LANFLT	NAVSUP
September 2000	207,779	199,467	199,584	63,833	19,247	49,880	18,688	50,463
April 2001	302,370	241,798	212,361	60,768	60,606	49,258	47,596	41,024

Slide 19 NULOs, By Major Command

The table below has 9 columns and 3 rows. The top row lists major command the second row lists NULOs absolute dollars for September 2000, the third row lists NULOs absolute dollars for April 2001.

	NAVAIR	NAVSEA	SPAWAR	SSP	ONR	CNO	NAVSUP	BUMED
September 2000	381,371	215,214	68,228	29,778	8,323	3,178	6,061	3,178
April 2001	364,656	187,426	58,819	31,173	5,819	4,047	2,755	625

Slide 20 UMDs, By DFAS Field Site

The table below has 9 columns and 4 rows. The top row lists DFAS field site the second row lists UMDs absolute dollars for September 1998, the third row lists UMDs absolute dollars for September 2000, the fourth row lists UMDs absolute dollars for April 2001.

	CHAR	HCM	SDIEGO	NOR	OAK	PENS	PAC	JAP
September 1998	537	1238	614	211	202	70	52	10
September 2000	191	267	150	132	99	7	1	0
April 2001	207	245	202	202	138	7	2	0

Slide 21 UMDs in Relation to DFAS Goal

The table below has been split to allow it to fit on the page. It now consists of three tables of 11 columns and one table of 3 columns. Each table has three rows. The top row lists month and year. The second row lists UMDs absolute dollars in billions (less obligated and pending adjustments). The third row lists Goal absolute dollars in billions (less obligated and pending adjustments).

Need to clear \$292 million to meet DFAS goal.

	September 1998	October 1998	November 1998	December 1998	January 1999	February 1999	March 1999	April 1999	May 1999	June 1999
UMD	2.303	2.702	2.677	2.33	2.446	2.423	1.916	1.741	1.549	1.289
Goal	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576

	July 1999	August 1999	September 1999	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000
UMD	1.284	1.23	1.142	1.238	1.331	1.55	1.599	1.525	1.35	1.187
Goal	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576	0.576

	May 2000	June 2000	July 2000	August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001
UMD	1.121	1.219	1.16	1.095	0.652	0.797	0.911	0.946	0.971	0.93
Goal	0.576	0.576	0.576	0.576	0.576	0.576	0.57	0.576	0.576	0.576

	March 2001	April 2001
UMD	0.871	0.868
Goal	0.576	0.576

Slide 22 NULOs in Relation to DFAS Goal

The table below has been split to allow it to fit on the page. It now consists of three tables of 11 columns and one table of 2 columns. Each table has three rows. Each table has three rows. The top row lists month and year. The second row lists NULOs absolute/net dollars in billions (less obligated and pending adjustments). The third row lists Goal absolute/net dollars in billions (less obligated and pending adjustments).

September 1998	October 1998	November 1998	December 1998	January 1999	February 1999	March 1999	April 1999	May 1999	June 1999	July 1999
326	337	397	421	342	248	277	296	385	340	269
81	81	81	81	81	81	81	81	81	81	81

	August 1999	September 1999	October 1999	November 1999	December 1999	January 2000	February 2000	March 2000	April 2000	May 2000
NULO	142	129	161	220	249	263	265	216	180	180
Goal	81	81	81	81	81	81	81	81	81	81

	June 2000	July 2000	August 2000	September 2000	October 2000	November 2000	December 2000	January 2001	February 2001	March 2001
NULO	168	158	127	70	84	76	67	74	124	139
Goal	81	81	81	81	81	81	81	81	81	81

	April 2001
NULO	114
Goal	81

Slide 23 Action Plan

- Work to achieve a 75% reduction from September 1998 baselines.
- Work with Navy to implement DOD FMR, Vol. 3, Ch. 11 to obligate/clear PDs.
- Follow-up to ensure DFAS and Navy are in compliance and aggressively implementing new regulations.
- Utilize discontinued research.

Slide 24 Action Plan (continued)

- Work to identify and correct sources of inflow.
- Work to clear backlogs created by various systems conversions.
- Monitor new systems conversions to determine impact on PDs.
- Focus on clearing \$500 million (absolute) in WCF UMDs and \$600M in GF.
- Track weekly/monthly progress.

Slide 25 Summary

- Great progress made since October 1995. Total UMDs, NULOs & Intransits decreased from \$19.3 billion to \$3.2 billion.
- No significant reductions in FY01.
- 40% of UMDs > 180 days old.
- Continue to focus on clearing UMDs.